

Developing an Execution Plan with a Unique Market Proposition

Effectively Driving Direct Sales via an Inside Sales Model

Revenue \$\dagger{60B}\$

Challenge

This healthcare services organization wanted to **pilot a direct selling model** within the opportunity created by Healthcare Reform. Targeting a **\$50M book of business** in three years, executive leadership also aimed to reach **20,000 members over the next 12 months.**

Opportunity

SBI assessed the client's goal of driving direct digital sales through an Inside Sales Model and identified three areas of opportunity:

- 1. Assess the unique value Inside Sales can bring in growing high value customers
- Benchmark the client against best practices and identify gaps including other industries and business models
- 3. Build a detailed and customized execution plan

SBI Response

SBI carried out an Inside Sale Go-to-Market assessment and identified a unique market position previously unaddressed directly by existing carriers. An execution plan was designed and developed to allow the client to effectively pursue the market, consisting of:

- 1. Buyer Segmentation to understand the drivers of decision-making in this market
- 2. Marketing Content to specifically address market needs
- 3. Lead Generation Campaigns to generate activity for the Inside Sales team
- An Inside Sales Staffing Model capable of being scaled according to client's validation
- 5. Cross-Sell/Up-Sell Improvement via Sales Enablement

Key Results



\$200M

Projected 2020 Revenue



9%

Improved Lead Conversion Rate



9/10 in Net Promoter Score